

DEVELOPMENT OF WEIRTON'S TRANSFORMER PROJECT

At the partnership meeting, CEO Goncalves reiterated that Cleveland-Cliffs remains committed to establishing a transformer manufacturing facility at Weirton's Half Moon area, which provides approximately 1.1 million square feet for potential development. There is currently high demand in the market place for all types of transformers, and a backlog of orders for those being produced. Currently, approximately 40% of the transformers being installed in the United States are imported, which leaves a significant opportunity for additional domestic production. Cleveland Cliffs currently produces approximately 60,000 tons of grain-oriented electric steel per year. The company is exploring the potential of expanding production at its Butler, PA plant in order to meet current and anticipated future customer needs, which would in turn expand production at Weirton.

Cleveland Cliffs Vice President Wendell Carter has committed that at the appropriate time, he will travel to Weirton to meet with employees to answer questions and discuss the current status of the transformer project. In the meantime, Cleveland Cliffs has hired a Plant Manager and Plant Engineer who will be permanently assigned to Weirton's transformer facility beginning in approximately November, 2024.

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